



Swansea Bay City Deal Joint Committee - 11 March 2021

Swansea Bay City Deal Portfolio Business Case

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| Purpose: | To provide Joint Committee with an updated City Deal Portfolio Business Case required for submission to Welsh and UK Governments |
| Policy Framework: | Swansea Bay City Deal (SBCD) Joint Committee Agreement (JCA) |
| Recommendation(s): | It is recommended that: 1) Joint Committee approves the latest iteration of the SBCD Portfolio Business Case for submission to Welsh and UK Governments. |
| Report Author: | Jonathan Burnes (City Deal Portfolio Director) |
| Finance Officer: | Chris Moore (SBCD SEC151 Officer) |
| Legal Officer: | Tracey Meredith (SBCD Monitoring Officer) |

1. Introduction

- 1.1. The first iteration of the SBCD Portfolio Business Case was approved for submission to Welsh and UK Governments in August 2020. The Business Case was subject to an Accounting Officers Review (AOR) by the Welsh and UK Governments which resulted in 15 recommendations of which 10 were to be actioned by the City Deal Portfolio Management Office. One of the AOR recommendations required an annual submission of an updated Portfolio Business Case in order to release City Deal funding from Welsh and UK Governments.
- 1.2. A draft version of the updated Portfolio Business Case has now been produced for consultation and feedback from stakeholders.

2. Background

- 2.1. The enclosed Portfolio Business Case follows the structure of the Treasury Green Book and Better Business Case guidance and has been developed with advice and guidance from the WG Project Office.



- 2.2. This Portfolio Business Case includes an executive summary, along with a strategic case, an economic case, a commercial case, a financial case and a management case. Relevant appendices are also included.
- 2.3. The Business Case incorporates the requirements of the AOR review and has also been updated to reflect the current status of the Portfolio and its constituent programmes and projects. All SBCD actions in respect of the AOR recommendations have now been completed. The main changes in this version are highlighted in the Executive Summary and at the beginning of each of the individual Cases. Significant changes Case include:
- Updated and defined Investment Objectives and baseline information.
 - Details on benefits appraisal at a Portfolio, Programme Project level
 - Updated economic impact information
 - Updated procurement principles and community benefits requirements
 - Additional portfolio management and monitoring plans and templates for risk and issues, benefits, change control, financial monitoring and stakeholder engagement
 - Current programme and project timelines
- 2.4. The Portfolio Business Case, along with supporting appendices were circulated to stakeholders for consultation on 23rd February with a deadline for return of feedback comments by 2nd March. The draft Business Case, appendices and a feedback template were circulated to members of Programme Board, Joint Committee, SROs, Project Leads and key officers in Welsh and UK Governments. Engagement sessions were also offered to stakeholders via Teams involving a presentation of the Business Case followed by a Q&A session.
- 2.5. This Business Case attached incorporates stakeholder feedback and, subject to approval by Joint Committee, will be the final version to be sent to the Welsh and UK Governments.
- 2.6. The Portfolio Business Case will remain a 'live' and evolving document. Future iterations will incorporate relevant emerging strategy and policy developments including:
- Regional Economic Framework
 - Review of the Swansea Bay Economic Regeneration Strategy
 - Welsh Government Economic Resilience and Reconstruction Mission
 - Decarbonisation and the green growth agenda
- 2.7. Some of the appendices have been removed and appear in a separate agenda item to be dealt with in a closed session due to commercial sensitivities relating to the Portfolio, Programmes and Projects of the Swansea Bay City Deal.

3. Financial Implications

- 3.1. Approval of the updated Portfolio Business Case by the UK Government and Welsh Government will help facilitate the release of further funding to the City Deal portfolio.

- 3.2. Significant variances to the portfolio outputs, outcomes and financial profile could result in a reprofile of City Deal funding allocation.
- 3.3. Portfolio level financial risks are specifically outlined within the Economic Case component of the business case.

4. Legal Implications

- 4.1. There are no associated legal implications with this report.

5. Alignment to the Well-being of Future Generations (Wales) Act 2015

- 5.1 As a portfolio which provides an opportunity to address persistent challenges such as climate change, poverty, inequality, jobs and skills in a transformational and preventative way, the City Deal outlined in the Programme Business Case is in keeping with the approach and ambitions of the Well-being of Future Generations (Wales) Act 2015. Given the breadth of the Swansea Bay City Deal programme, it also has a significant impact across the seven well-being goals for Wales with headline benefits being an increase in Gross Value Added (GVA) and jobs created. The Portfolio Business Case includes an assessment of the contribution to the goals, wellbeing objectives and ways of working detailed in the Act.

Background Papers: None

Appendices:

Appendix A - SBCD Portfolio Business Case v2.0 and supplementary appendices